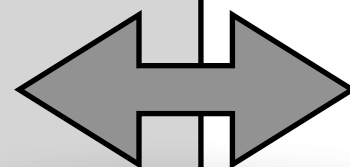
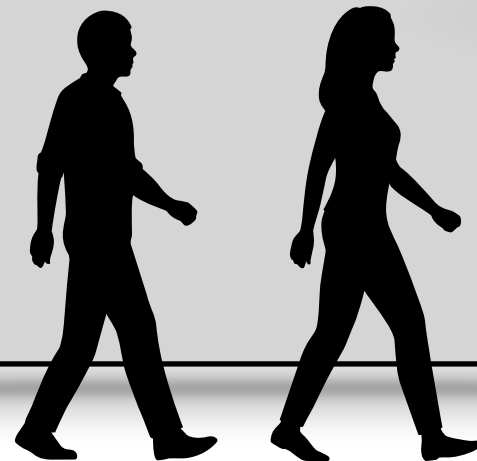


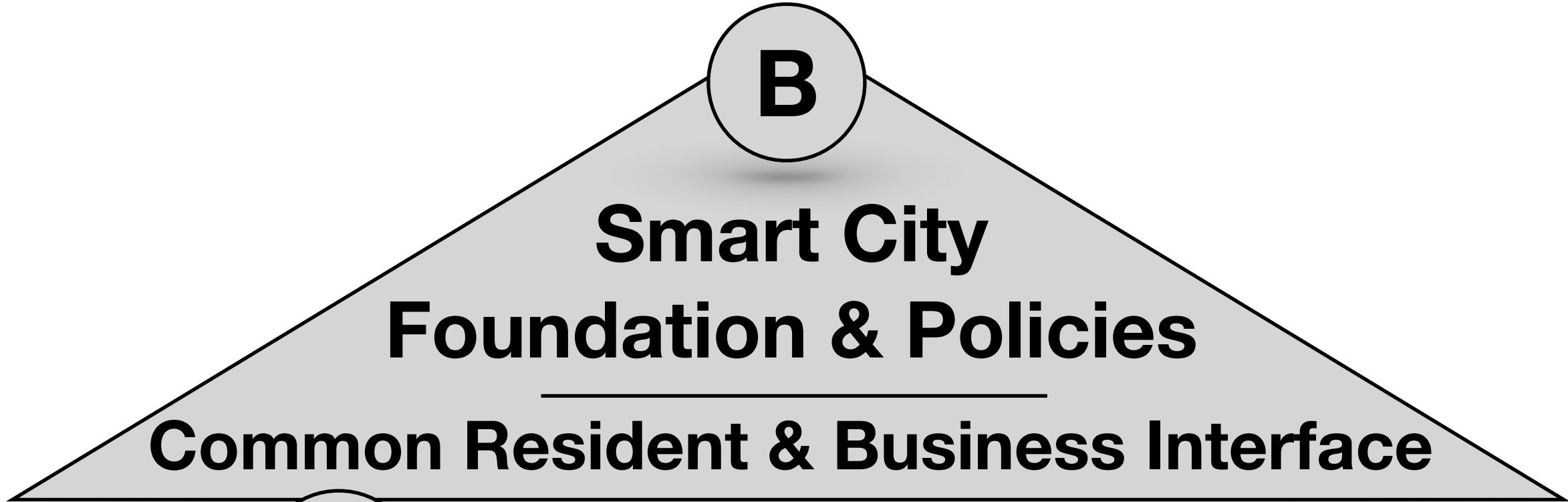
A

Community Engagement Platform

- Open Data Access and Reviews
- Common Objective Setting w/Targets
- Collaborative Development w/Citizens



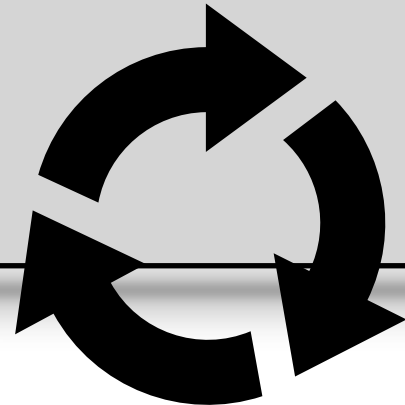
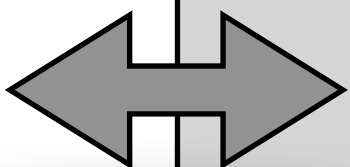
B



C

Specialized Innovation Hub

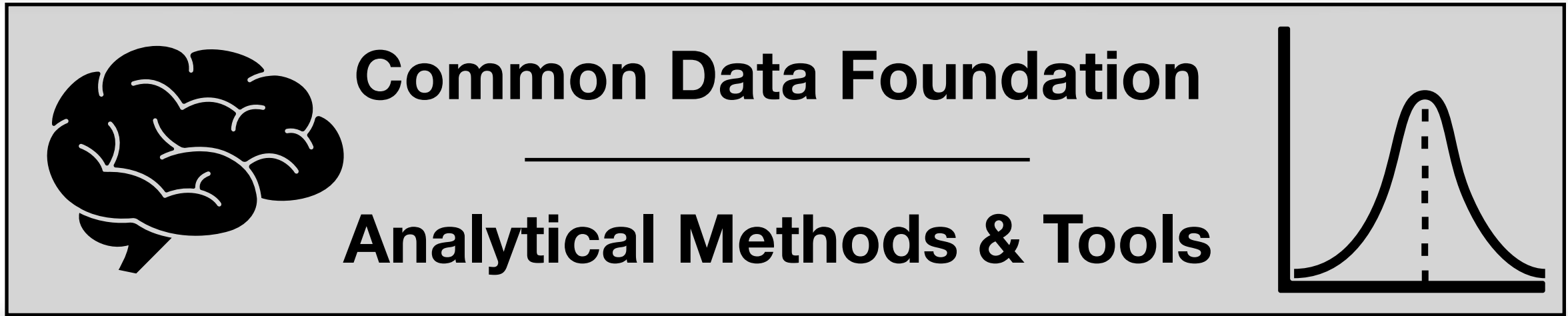
- Design/Solution Co-creation
- Research Function
- Ecosystem:
 - Subject Matter Experts
 - Prototyping
 - Collaborative Relationships



D

Smart Portfolios

1	2	3	4	5	6
Resource Management & Digital Twin Development (1)	Climate Action, Adaptation & Renewable Energy	Congestion, TaaS, Autonomous Vehicles	Robotic Workforce & Automated City Services (1)	Connected Homes & Businesses (Smart Buildings)	Reverse Globalization (Local, Regional Supply Chains)



Endpoint Management & Data Collection Data Schema: Digital Twin Data Harmonization Tool(s) Application Programming Interfaces Data Privacy Scrubber Privacy Policies & Controls City Scale Infrastructure Security

----- **OPERATIONAL MODEL** -----